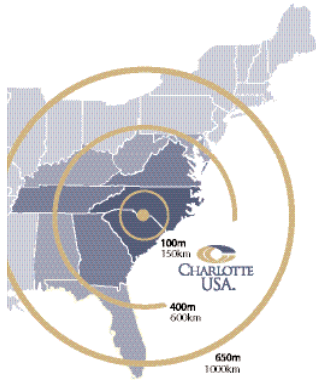


What is Charlotte USA?

The Charlotte region continues to strengthen its position as one of the most dynamic and diversified locations in North America. This 16-county region – 12 in North Carolina and four in South Carolina – is home to more than 850 foreign-owned firms, eight FORTUNE 500 company headquarters and a growing population of more than 2.6 million residents.



Charlotte Region Defense & Security Industry Highlights

- More than 1,000 companies within the Charlotte region have been awarded defense contracts worth, collectively, more than \$3.7 billion since 2000
- 8,000+ engineers employed within the Charlotte USA region
- Center of “Carolina’s MicroOptics Triangle” – formed by UNC Charlotte, Western Carolina University and Clemson University to integrate specialized R&D programs focusing on new optoelectronics, precision metrology, and nanotechnology applications for the defense and aerospace industry.

Unparalleled Accessibility

- 62% of the U.S. industrial base and over 52% of the U.S. population is accessible within 650 miles/1,000 kilometers of Charlotte USA
- Served by four major interstate highways (I-40, I-77, I-485, I-85)
- Ranked as the 8th busiest U.S. airport, Charlotte Douglas International Airport offers 640+ daily departures to 128 destinations, including 36 nonstop daily flights to the Washington, D.C. area

Major Firms in the Defense/Security Industry

Michelin Aircraft Tire Corporation	Aircraft Tires
General Dynamics Arm & Tech Prod	Firearms & Ordnance
BAE Systems	Troop Protection Products
Defense Technologies	Electronic Circuit Cards
Northrup Grumman Space & Technology	Military/Industrial Components
DSM Desotech	High-tech UV-curable coatings
Turbomeca	Helicopter Engines
Ultra Machine & Fabrication	Welded armored sub-assemblies
Scott Technologies	Fire Protection
Goodrich Corporation	HQ’s, Aircraft Parts & Equipment
Curtiss Wright Flight Systems	Aircraft Parts Manufacturer
Mac Lean Jameson LLC	Lighting Equipment Manufacturing
Newgard Industries	Aircraft Parts Manufacturing



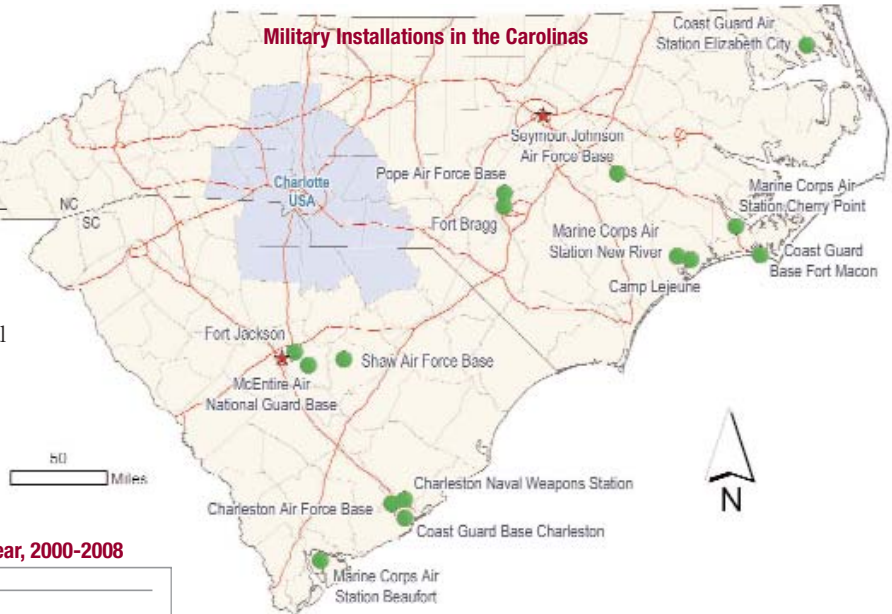
Recent News in the Defense/Security Industry

- Tensylon High Performance Materials Inc, a unit of BAE Systems, expanded Monroe, N.C. facility by 18,000sf of manufacturing space to support production of troop protection products such as wheeled-vehicle systems, helmets and body armor for military customers
- Ultra Machine & Fabrication in Shelby, N.C., constructs new 101,000sf armored plating manufacturing facility, housing state-of-the-art technology including two 200ft lasers, some of the longest on the East Coast.
- Para Ordinance, high-quality firearms manufacturer moves its headquarters and manufacturing operations from Toronto, Canada to Charlotte, NC., hiring 35-40 new employees involving mostly skilled personnel for its machining and assembly operations

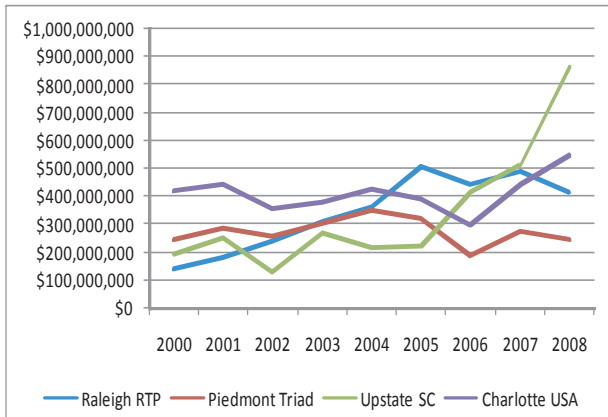
DEFENSE/SECURITY

Defense & Security Technology Accelerator

- Located at UNCC's Ben Craig Center
- Focused on fostering collaborative efforts, leveraging regional strengths and building connections between the military establishments, higher learning and centers of innovation
- Offering business assistance, access to network of resources including professional expertise and one-on-one coaching
- Program tailored to needs of early stage military and dual-use technology companies



Department of Defense Contract Dollars by Year, 2000-2008



Growing and Talented Workforce

- Charlotte recently ranked as 9th fastest growing city in the U.S. according to the 2008 U.S. Census
- The Charlotte region is home to 20 universities and 17 community and technical colleges with customized workforce development programs
- Over 40,000 degrees awarded in science, engineering, technology disciplines in North and South Carolina's public universities including University of North Carolina, University of South Carolina, Duke University and Clemson University among others.

Source: SC Commission on Higher Education & Statistical Abstract of Higher Education in North Carolina, 2005-2006

University Research and Talent

- The University of North Carolina's at Charlotte's Charlotte Research Institute (CRI) combines cutting-edge technology and research facilities with local resources to provide employers a skilled workforce equipped with the latest industry trends
 - Center for Precision Metrology at CRI:
 - Recognized as National Science Foundation Center of Excellence in NewIndustry Collaboration and Nanoscale Science & Engineering
 - Attracting companies such as Caterpillar, Mitutoyo and Boeing
 - Center for Optoelectronics and Optical Communications at CRI:
 - Research areas include design and fabrication of photonic devices, integrated optical circuitry, assembly and packaging of optical systems, optical materials, methods for precision optical metrology, and optical imaging and inverse methods for wavefront synthesis
 - Center for Ebusiness Technology Institute at CRI:
 - Expanding into research in Bioinformatics and Homeland Security
 - Technology applications include information privacy and security, intelligent data analysis, systems integration and information visualization

Industry Resources

University of North Carolina at Charlotte, Charlotte Research Institute
<http://www.charlotteresearchinstitute.com>
 University of North Carolina at Charlotte
<http://www.uncc.edu>
 Western Carolina University's Center for Integrated Technologies
<http://millennial.wcu.edu/aboutWestern.html>
 Clemson University
<http://www.clemson.edu>
 North Carolina Military Business Center
<http://www.ncmbc.us/>
 The North Carolina Military Foundation
<http://www.ncmilitary.org>